

OVERVIEW

- 4th generation family office founded in 1912
- Build and Hold strategy that drives growth via customer focus and continuous improvement
- Permanent capital with long-term investment horizon
- History of add-on acquisitions to expand geographic presence and product lines
- Portfolio companies have combined revenues over \$1.5 billion and employ 3,000 people globally

INVESTMENT CRITERIA

- Industries with high growth segments
- Prefer manufacturers of proprietary products, value-added distributors and supply chain service providers
- EBITDA between \$2 and \$10+ million
- Fragmented industries with diversified customer and supplier bases
- Majority position investments

CURRENT PORTFOLIO COMPANIES

MOTORSPORT AFTERMARKET GROUP (MAG)

Irvine, CA and Fort Worth, TX | Original Investment: 1989
maggroup.com and tuckerrocky.com

- Vertically integrated manufacturer, distributor and retailer of aftermarket powersports products
- Extensive portfolio of proprietary and distributed parts and apparel brands
- Original investment in Tucker Rocky; current enterprise built through a series of mergers and acquisitions



OIA GLOBAL

Portland, OR | Original Investment: 2010
oiaglobal.com

- Asset-light, third-party logistics provider delivering freight forwarding, warehousing, materials sourcing, and creative packaging solutions
- Global presence in 70+ countries
- Five add-on acquisitions during ownership



ULTIMED

Minneapolis, MN | Original Investment: 2014
ulticare.com

- Manufacturer of medical injection devices for human diabetes, veterinary diabetes and medical/surgical markets
- Markets products under UltiCare® brand, private label and co-branding arrangements
- State-of-the-art manufacturing facilities in South Dakota and South Korea



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PAST PORTFOLIO COMPANIES



FinishMaster

Hold Period: 1995-2011

National distributor of aftermarket automotive paints and refinish products



Answer Products

Hold Period: 1990-2004

International designer and manufacturer of bicycle suspension components and off-road motorcycle apparel



Major Video Concepts

Hold Period: 1990-2004

National distributor of VHS and DVD movies to independent video rental retailers



Jessup Door Co.

Hold Period: 1973-1996

National manufacturer of architectural wooden doors and moldings



U.S. Corrugated Fiber Box Company

Hold Period: 1912-1984

National manufacturer of corrugated boxes and predecessor of LDI, Ltd.

CASE STUDIES

OIA Global: Create Demand through Sales Team and Service Offering Development

Situation: With new ownership, OIA increased its risk tolerance toward growth initiatives and business model changes to expand the company's addressable market and capture larger market share.

Strategy: OIA invested in sales resources and marketing tools while expanding service offerings through acquisition.

Result: The addition of an experienced sales manager and investments to grow sales headcount enabled OIA to increase demand for its traditional freight forwarding services. OIA was also able to significantly expand its service offerings through a strategic acquisition of the materials sourcing division of a competitor. Today, OIA combines expertise in freight forwarding, packaging and materials sourcing to offer customers streamlined, comprehensive supply chain solutions.

FinishMaster: Industry Transformation through Strategic Consolidation

Situation: Recognizing an opportunity to better serve customers in the highly fragmented automotive aftermarket paint industry, LDI entered the industry in 1995 and quickly acquired several regional leaders.

Strategy: FinishMaster continued to make acquisitions in order to develop the first national distribution platform for the automotive aftermarket industry. FinishMaster additionally complemented its new, national reach with improvements to the supply chain, technology environment, and product and service offerings that increased value for customers.

Result: FinishMaster integrated businesses with steady execution to become the largest distributor in the industry with over 1,450 employees, three distribution centers, more than 160 branch locations, and a truck fleet providing same-day delivery.

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